



اسلام آباد چیمبر آف کامرس اینڈ انڈسٹری  
Islamabad Chamber of Commerce & Industry

No.12/2024-26/694

January 20, 2026

**Minutes of the 17<sup>th</sup> meeting of the Executive Committee (2024-2026)  
held on Wednesday, December 31, 2025**

**Attendance**

1. Sardar Tahir Mehmood	President	2. Mr.Tahir Ayub	SVP
3. Mr.Muhammad Irfan Chaudhry	VP	4. Mr.Abdul Rehman Siddiqui	Member
5. Mr.Nasir Mehmood Chaudhry	Member	6. Mian Shaukat Masud	-do-
7. Mr.Sanaullah Khan	-do-	8. Mr.Najeeb Elahi Malik	-do-
9. Mr.Faisal Muzzamal	-do-	10. Mr.Muhammad Kaleemullah	-do-
11. Malik Aqeel Ahmed	-do-	12. Mr.Amir Rahim Qureshi	-do-
13. Mr.Ali Nawaz	-do-	14. Raja Naveed Akhtar Satti	-do-
15. Mr.Rohail Anwar Butt	-do-	16. Malik Mohsin Khalid	-do-
17. Ch.Muhammad Waseem	-do-	18. Mr.M.Zulqarnain Abbasi	-do-
19. Ch.Aftab Ahmed Gujjar	-do-	20. Mr.Muhammad Imran	-do-
21. Malik Abdul Aziz	-do-	22. Mr.Muhammad Ishaq Sial	-do-
23. Ch.Nadeem Ahmed	-do-	24. Mrs.Fatma Azim	-do-
25. Ms.Shukaia Siddiqui	-do-		-do-

**Leave**

1. Mr. Atiq-ur-Rehman	Member	2. Mr.Umair Abdul Nasir	-do-
3. Mr.Umar Khayam Abbasi	-do-	4. Mr.Umair Aziz Malik	-do-

**Absent**

1. Mr.Nasir M.Qureshi	Ex-Officio
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**Meeting Proceedings**

**Opening:**

**1. Commencement:**

The meeting commenced with the recitation of the Holy Quran (Digital).

**2. Approval of Previous Minutes:**

The Executive Committee unanimously approved the minutes of the 16th meeting of the Executive Committee (2024-26) held on Saturday, 29th November 2025.

**3. Decision:**

The Committee unanimously approved the minutes of the 16th meeting.

**4. Approval of Accounts:**

The House reviewed the Accounts of the Chamber for November 2025 and approved them unanimously.

### 5. Approval of Membership Applications:

The House unanimously approved the new membership applications, subject to the completion of any missing documents or information, if applicable.

#### CM-CLASS

1	Business Affairs (Pvt) Ltd.	2	Bosaal Marketing (Pvt) Ltd.
3	Strategic Import (Smc-Pvt) Ltd	4	Iqra Global (Pvt) Ltd
5	Farneat (Pvt) Ltd.	6	Amazon Petroleum (Pvt) Ltd.
7	Mumtaz Dudhi Builders (Smc-Pvt) Ltd	8	Skyland Global Trading (Pvt) Ltd.
9	Apstech (Smc-Pvt) Ltd	10	Fair & Real Properties (Pvt) Ltd.
11	Marvel Builders	12	MR International
13	Buildsmore	14	Nengxing New Material Technology Company Pvt L
15	Dominant Digital Distribution (Pvt) Ltd.	16	K&K Exporters (Pvt) Ltd.
17	Valoria Constructions (Pvt) Ltd.	18	Delta Developers (Pvt) Ltd
19	FSH Mining (Pvt) Ltd.	20	Nucleus Associates (Pvt) Ltd.
21	Gold N Craft	22	SNK Builders (Pvt) Ltd
23	Aziz Oil Solvent Extraction (Pvt) Ltd	24	Terra Pure (Pvt) Ltd.
25	Auris Trading (Smc-Pvt) Ltd.	26	Satori Traders (Pvt) Ltd.
27	Renocon	28	KKK Developers & Marketing (SMC-Pvt) Ltd.
29	New Great Wall Construction & Installation Company (Pvt) Ltd.	30	Route-15 Resort & Apartments (Pvt) Ltd.
31	Coraltech Global Services (Pvt) Ltd.	32	Bragno (Smc-Pvt) Ltd.
33	Raza Brothers Trading ( Smc-Pvt)Ltd.	34	OZ Medics (Pvt) Ltd.
35	Islamabad Premiere Inn	36	Innovo Technologies
37	House of Women Consultancy (Pvt) Ltd.	38	Nazan Engineering (SMC-Pvt) Ltd.
39	AN Interio-Construction Pvt.Ltd.	40	Gravity Power SMC-Pvt.Ltd.
41	Elite Medical Alliance Pvt.Ltd.	42	Zhongxin Industries Pvt.Ltd.
43	Stellar Vision Enterprises Pvt.Ltd.	44	Awan Aviation Solutions SMC-Pvt.Ltd.
45	Fairdeal Exchange Company Pvt.Ltd.	46	Aqvaa Foods SMC-Pvt.Ltd
47	Nicholas Pharmaceuticals	48	Paragon Engg. & Construction Pvt.Ltd.
49	Give & Take SMC-Pvt.Ltd.	50	Dawn Global Solutions Pvt.Ltd.
51	Option 1 Property Marketing Pvt.Ltd.		

#### AM-CLASS

1	White House Marquee	2	Mazhar Shah Marble & Granite
3	Wood Care	4	Petrogear Solutions
5	O'brownies	6	Raja Puran Travel & Tours
7	Fajar Stationery & Sports Shop	8	Zia Communications
9	Sardar Khan Fruit Commission Agent	10	General Enterprises
11	Rkm Enterprises	12	Saghir Brothers Electric Store
13	City Aluminium	14	Saga Marketing & Pr Agency
15	Rayyan Brothers	16	Ahmad Power Services
17	Haji Ameer Ghaffar Khan & Co	18	Abdullah Aviation
19	Imperial Cattle Farms	20	Mahnoor Enterprises
21	4 Lines Architects & Associates	22	Global Engineering Works
23	Mj 80 Fruits Commission Agent	24	Abdullah Communication
25	Travel World	26	Centric Solutions
27	Unique Builder & Developers	28	Imsa Enterprises
29	Ibn'esena Laboratory & Diagnostic Centre	30	Cambridge Consultant Edu
31	Nafees Girls Hostel	32	Shaharyar Enterprises
33	Baani Enterprises	34	Hotel Islamabad Metro Inn
35	Norain Enterprises	36	Bakhtiar Autos
37	Hzk Associates	38	Aims Education System H-8/1

39	Lumewear	40	Real Time Consultant
41	Domestic Tours	42	Tawakkal Realtors
43	Tenco Consulting	44	AA Enterprizes
45	Chaudhary Enterprises	46	Tusix
47	Ecospark Enterprises	48	Hukam Khan & Sons
49	Techwi Associates	50	Capital Fertilizers
51	Subhan Chicken Supplier	52	Nukshi Project Management
53	Prism Associates	54	Al-Latif Pharmacy
55	Azlaan Associates	56	World Wide Law Firm
57	Ahmed Enterprises & Co.	58	Lilla CNG Station
59	Muhammad Anwar Butt Government Contractor	60	Paragon Traders
61	Saltnaturals	62	King Star International Zee Beauty Centre
63	PZ International	64	New Kabul Restaurant

#### 6. Approval of Mechanism for Electronic Business Invitation Letters (E-BILs)

The House deliberated in detail on the minutes of the meeting held at the Ministry of Commerce on 20th November 2025, as circulated by DGTO vide letter No. 17931/2008-TO dated 15th December 2025.

The Executive Committee expressed serious reservations on certain clauses of the proposed mechanism and decided to forward a formal request to the Ministry of Commerce for revisiting and rationalizing the some clauses.

#### President's Brief:

- The mechanism had been approved at a Ministry of Commerce meeting attended by representatives of the Ministry of Interior, NADRA, MoFA, FIA, TDAP, BOI, and FPCCI.
- The mechanism was now forwarded for compliance, subject to Executive Committee approval.
- Decisions, conditions, and requirements were read out for discussion.

#### Participants in Discussion:

Senior Vice President Sardar Tahir Ayub, Vice President Irfan Chaudhry, Executive Members Mian Shaukat Masud, Nasir Chaudhry, Maliki Mohsin Khalid, Imran Minhas, Raja Naveed Satti, Zulqurnain Abbasi, Najeeb Elahi Malik, and the Secretary General.

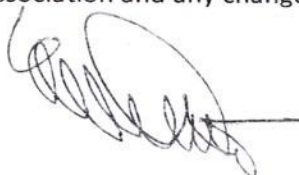
The house approved the points leaving two with an advice to the SG to write down to the ministry for exempting two points which did not look possible:

- a) Conditioning Visa recombination letter with export performance
- b) Provision of accompanying family members

*(Copy of the ICCI letter is attached)*

#### 7. Approval of Fee (Standard) for Pakistan Single Window (PSW) – Certificate of Origin

- The Secretary General informed the House that the PSW had requested the ICCI to adopt a single fee for the Certificate of Origin (CO).
- Fees are embedded in the Chamber's Articles of Association and any change requires AGM approval.



**Current Fees:**

- Small Firms: Rs. 1,000/-
- Multinational/Oil & Gas Companies: Rs. 2,500/-

**Decision:**

The House decided to formally inform PSW regarding practical and regulatory hurdles in adopting the standard fee structure.

**8. Approval of Bonus for Christian Staff**

The House approved a bonus equivalent to 50% of gross salary for Christian staff members.

**9. Review of Letter from Mr. Nasir Mansoor Qureshi (Recovery of Rs. 955,146/-)**

The House reviewed the letter of Mr. Nasir Mansoor Qureshi regarding the recovery of Rs. 955,146 and decided to refer the matter to the Finance Committee with the inclusion of Ms. Shumaila Siddiqui and Chairman ICCI Committee on FBR, Mian Mohammad Ramzan. President Sardar Tahir Mehmood noted that Mr. Qureshi claimed he was punished without being heard and emphasized that no one should be subjected to personal vendetta. He stated that any legitimately due amount would be claimed, but unjustified claims would not be pursued, and added that Mr. Abdul Rehman Siddiqi and Mr. Ishaq Sial would first reconcile the accounts before submission to the Finance Committee. The President clarified that amounts for official visits were deposited in the Chamber's account to avoid taxes, with Executive Body approval. Mr. Ishaq Sial explained that he had incurred all expenses for delegations to Bangladesh and Qatar, received payments from delegates, deposited Rs. 2 million in advance, and submitted all details to Accounts, pledging to settle any payable amounts from either side. Mr. Rohail Anwar Butt highlighted that tour funds should have gone to the Chamber's account and questioned Mr. Sial's use of his personal account, warning of potential implications. Waseem Chaudhry raised concerns about re-discussing a previously settled issue. Ms. Shumaila Siddiqui noted that the amount appeared in the audit report, and Mr. Qureshi's review request after three months was unjustified. Members including Mr. Zulqurnain Abbasi, Mr. Imran Minhas, Mr. Sanallah Khan, and Mr. Abdul Rehman Siddiqui emphasized waiting for the Finance Committee's decision and avoiding exploitation of the issue.

The President concluded the debate with a firm ruling, emphasizing that every individual has an inalienable right to defend themselves. He stated that anyone who feels aggrieved must be given a fair opportunity to be heard, ensuring complete transparency, accountability, and fairness in all proceedings.

**Decision:** The matter was referred to the Finance Committee.

**10. Deposit of Surplus Funds in a Sharia-Compliant Bank**

☑ Bank Islami was approved for depositing surplus funds after reviewing comparative profit rates and benefits offered by other Sharia-compliant banks.

☑ Mr. Nasir Mehmood Chaudhry dissented, citing concerns on Sharia compliance grounds.

**11. Kyrgyzstan Award Ceremony**

- Approval granted for the Award Ceremony in Bishkek, tentatively in April 2026.
- Estimated cost: Rs. 4 lakh (including 5-star hotel, dinner, lunch).
- Efforts underway to secure the Prime Minister's participation.

**12. Delegation to the United Kingdom (UK)**

- Approved with the following guidelines:
  - Formation of a screening committee.
  - Non-refundable visa fee clause.
  - Preferably limited to Executive Members.
- Mr. Imran Minhas was tasked with organizing the delegation and formulating SOPs in consultation with the Secretary General.

**13 Approval of Lawyer Fees**

- Payment of Rs. 10 lakh approved to Barrister Qasim Nawaz Abbasi for two writ petitions against CDA (Rs. 5 million each), relating to FAR fee and property tax enhancement.

**14. Enhancement of Budget – Legal & Professional Services**

- Rs. 1 million approved for legal and professional fees as justified by the President and Secretary General.

**15. Diplomatic Entry Cards**

- Now issued for two years, following biometric verification.
- Improved liaison with SSP Diplomatic Enclave Office acknowledged and appreciated.

**16. Approval of Chamber's Plan of Activities 2025-26**

- House unanimously approved the proposed plan as per regulatory requirements.

**17. Federal Budget Proposals**

- President to collect proposals from all relevant associations and organize a session with the Federal Finance Minister.

**18. Approval of Media Budget**

- Rs. 10.70 lakh approved for procurement of cameras and related equipment to make the media cell more professional.

**19. FBR Enforcement on POS Integration**

- President apprised the House of ongoing engagement with FBR for constitutional facilitation of trade community demands.

**20. Re-Induction of Mr. Mobeen Hussain Shah**

- Re-induction approved at a monthly package of Rs. 70,000/-.



**21. Fateha Khawani**

The House offered Fateha for the following souls who left us:

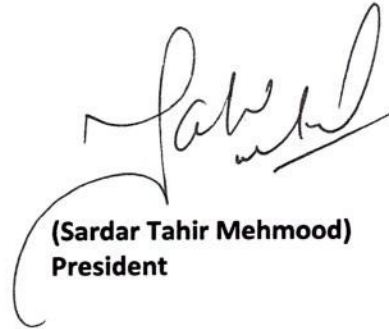
- Mr Arif Jeewa
- Mother-in-law of Malik Abdul Aziz
- Mother-in-law of Aftab Gujjar

**Conclusion**

- Meeting concluded with a vote of thanks to the Chair.



**(Ghulam Murtaza)**  
**Secretary General**



**(Sardar Tahir Mehmood)**  
**President**